Minutes of the 942nd Meeting
AlexRenew Board of Directors
6:00 p.m., Tuesday, July 21, 2026

On Tuesday, July 21, 2026, the AlexRenew Board of Directors held its regular meeting in the Ed Semonian Board Room at 1800 Limerick Street, and broadcast via Microsoft Teams, with the following present:

Members:	Mr. John Hill, Chair Mr. James Beall, Vice Chair Ms. Becky Hammer, Secretary-Treasurer Mr. Mark Jinks, Member Dr. Moussa Wone, Member via Microsoft Teams
Staff:	Mr. Justin Carl, General Manager/CEO Ms. Allison Deines, Chief of Water Quality Ms. Caitlin Feehan, Chief Administrative Officer Mr. Lake Akinkugbe, Director of Finance Mr. Matt Robertson, Chief of Strategic Communications Mr. Ryan Payne, RiverRenew Program Manager Mr. Chuck Phillips, Chief Operator Mr. Kevin Pilong, Engineering Manager Mr. Larry Mann, IT audio-visual support Ms. Lorna Huff, Executive Assistant to the Board and CEO
Fairfax County Representative:	Mr. Bill Barrack, Director, Wastewater Planning and Monitoring Division
City Representative:	Ms. Erin Bevis-Carver, Chief, T&ES/Sanitary Infrastructure Division

1. Call to Order

   The Chair called the meeting to order at 6:00 p.m.

2. Approval of Agenda

   Motion by Ms. Hammer. Second by Mr. Beall. Passed unanimously.

3. Public Comment Period

   No public speakers. Comment period is closed.

4. Consent Agenda

   Minutes: June 16, 2026, Regular Meeting
   Motion by Mr. Jinks. Second by Mr. Beall. Passed unanimously.

5. Board Administrative Items

   a. Election of Officers
      July serves as the Board's Annual meeting and election of officers. Mr. Jinks moved to elect the current slate of officers: Chair: John Hill; Vice Chair: Mr. Beall; and Secretary-Treasurer: Ms. Hammer.

Second by: Mr. Beall. Passed unanimously

b. Board Calendar
July 27, 2026 – 70th Anniversary of the operational start of AlexRenew.
January 29-30, 2027 – Board Retreat to include a forward-thinking exercise as to how the organization can evolve.

c. Finance and Audit Committee – *Nothing to report*

d. Governance Committee – *Nothing to report*

e. Staff introductions
Mr. Larry Mann, IT audiovisual support
Mr. Chuck Phillips, Chief Operator

6. New Business

a. Review and Approval of FY 2026 Customer Account Write-offs
Ms. Feehan presented the recommended write-offs for inactive customer accounts for Fiscal Years 2025 and 2026. She reviewed the criteria for write-offs in AlexRenew's Financial Policy and the CEO's delegated authority for write-offs. The CEO may approve write-offs of less than $1,500; write-offs greater than $1,500 require Board approval. The write-off process begins with past-due notices on bills, followed by additional notifications by phone, email, and certified letter before disconnection.

FY2026 write-offs totaled $145,000 across 310 accounts. Of that amount, $88,854.52 required Board approval. Residential accounts were approved for write-off, while commercial accounts will undergo additional collection efforts through the City's process before the CEO makes a final determination.

There were no questions or comments. The Chair requested a motion to approve the FY 2026 customer write-offs.

Motion by: Mr. Jinks. Second by: Mr. Beall. Passed unanimously.

b. Review and Approval of Changes to the Payment Assistance Program
Mr. Robertson provided an overview of LEAP and the amount disbursed to date. Staff recommended allowing disbursements more than once per year and incentivizing customers to complete payment plans. Other proposed updates include revising the LEAP language on the website to focus on incentives and bill credits.

There being no additional discussion; the Chair requested a motion to approve.
Motion by: Ms. Hammer. Second by: Mr. Beall. Passed Unanimously.

c. Tunnel System Operations Update
The tunnel system had been operational for 22 days as of July 21 and has captured 11.3 million

gallons across four measurable events. The largest event captured eight million gallons, approximately 44% of tunnel capacity. Remaining work includes building finishes, photovoltaic system work, landscaping, paving, elevator installation, site restoration, utility connections, and odor control commissioning.

Program spending totaled $594.8 million to date. Approximately 34% of project funds have been spent in Alexandria, and 78% within the District of Columbia, Maryland, and Virginia region. Staff confirmed invoices are current and no major unresolved contractor claims are expected

d. Biosolids Management Approach
Ms. Deines reviewed new Virginia biosolids requirements for PFOA and PFOS and presented AlexRenew's proactive mitigation strategy. Current sampling shows variable PFAS concentrations in biosolids, with no apparent significant industrial contributor identified in the collection system. AlexRenew has stopped land application of biosolids and established an interim disposal partnership with Reworld Fairfax. The long-term strategy remains focused on progressing and completing the biosolids diversification project to support thermal drying, volume reduction, and potential local energy recovery.

e. Presentation on Proposed Change Orders to Contract 25-004 for the Nutrient Reduction Project
Staff presented the proposed contract packaging for the Nutrient Reduction Project, which is part of the PhaseForward program. The project will rehabilitate the tertiary system and expand plant capacity by four million gallons per day to support future growth and allocation requirements. The total capital cost remains budgeted at $190 million. A design change order for tertiary settling tank upgrades is expected to be presented to the Board for approval in September. The Chair requested a monthly report on cash flows for the PhaseForward project.

7. Monthly Report.

Preliminary Fiscal Year 2026 (FY2026) Financial Results
The CEO recognized Mr. Akinkugbe who referenced Table 5.1 of the monthly report. Preliminary FY2026 revenue totaled approximately $190 million, which was $68 million under budget primarily due to lower capital spending, lower Fairfax capital contributions, and lower debt proceeds. Wastewater treatment charge revenue was approximately $1 million below budget, due to lower-than-anticipated late fees. Dr. Wone asked about lower-than-expected capital spending. Mr. Akinkugbe reported that spending on the PhaseForward program began later than anticipated, along with reduced project scope. Operating expenses totaled $37.6 million, approximately $3.3 million below budget, primarily due to alternative biosolids disposal reserves not being fully used during the fiscal year.

Capital spending including the Improvement, Renewal and Replacement (IRR) program totaled approximately $132 million, about $65 million below budget. Days cash on hand ended at 711 days, above the Board target of 270 days and in line with the AAA median. Debt service coverage ended at 2.2, above the Board policy target of 1.6 and the budget target of 2.0. The FY2026 audit is underway with completion expected by November 30, 2026.

Delinquencies and LEAP Dashboard
Mr. Robertson reported a decrease of 105 delinquent accounts bringing the total number to 668, the lowest level since staff began tracking this. Due to the hot weather, only twenty customers were

disconnected last month.

LEAP has assisted 240 customers since inception. Mr. Robertson reviewed the payment plan incentives for the 12-month plan. Staff will add enhancements to the dashboard to distinguish unique customers assisted.

PhaseForward Dashboard
Mr. Carl noted the revamped dashboard. Cash flow reporting will be included in the next report.

The CEO announced that this will be Ms. Bevis-Carver's last meeting and the promotion of Mr. Robertson to Chief Strategic Communications Officer.

Adjourn: Motion by Mr. Jinks. Second by Ms. Hammer. Passed unanimously.

The meeting adjourned at 8:00 p.m.

Approved:

Becky Hammer
Secretary-Treasurer