Minutes of the 941st Meeting
AlexRenew Board of Directors
6:00 p.m., Tuesday, June 16, 2026

On Tuesday, June 16, 2026, the AlexRenew Board of Directors held its regular meeting in the Ed Semonian Board Room at 1800 Limerick Street, and broadcast via Microsoft Teams, with the following present:

Members:	Mr. John Hill, Chair Mr. James Beall, Vice Chair Ms. Becky Hammer, Secretary-Treasurer Mr. Mark Jinks, Member Dr. Moussa Wone, Member via Microsoft Teams
Staff:	Mr. Justin Carl, General Manager/CEO Ms. Amanda Waters, General Counsel/Deputy General Manager Ms. Caitlin Feehan, Chief Administrative Officer Mr. Lake Akinkugbe, Director of Finance Mr. Matt Robertson, Director of Communications Ms. Mallory Orme, Sustainability and Resilience Manager Mr. Ryan Payne, RiverRenew Program Manager Mr. Kevin Pilong, Engineering Manager Mr. Kyle Chan, Engineer III Mr. Ross Dennis, IT Support Ms. Lorna Huff, Executive Assistant to the Board and CEO
Fairfax County Representative:	Mr. Bill Barrack, Director, Wastewater Planning and Monitoring Division
City Representative:	Mr. Lu Zhang, T&ES/Sanitary Infrastructure Division
Consultants:	Mr. Dan Lynch, Client Account Manager, Jacobs, Engineering Ms. Paula Sanjines, Senior Technologist, Jacobs Engineering Ms. Jennifer Hatchett, Water Market Resilience Leader, Jacobs Engineering Mr. Dan Knise, Principal, Epic Brokers

1. Call to Order

   The Chair called the meeting to order at 6:00 p.m.

2. Approval of Agenda

   Motion by Mr. Beall. Second by Mr. Jinks. Passed unanimously.

3. Public Comment Period

   No public speakers. Comment period is closed.

4. Consent Agenda

   Minutes: May 16, 2026, Public Hearing
   Minutes: May 19, 2026, Regular Meeting

Motion by Ms. Hammer. Second by Mr. Jinks. Passed unanimously.

5. Board Administrative Items

   a. Board Calendar
   The Chair has contacted former Board members Mr. Ed Semonian, Mr. Bill Dickinson, Ms. Adriana Caldarelli, and Ms. Patti Turner to invite them to the July 1 ribbon cutting celebrating the operational completion of RiverRenew. Ms. Turner is unable to attend.

   b. Finance and Audit Committee – *Nothing to report.*

   c. Governance Committee – *Nothing to report*

   d. Board Safety Month Activities
   Members of the Board shared their at-home safety stories and lessons learned.

6. Unfinished Business

7. Review and Approve FY2027 Operating and Capital Budget & FY2027 Rate Structure Change.
Mr. Akinkugbe reviewed the FY2027 Operating and Capital Budget of $227.2 million. The Capital budget accounts for 71% or approximately $162 million to be used to complete the RiverRenew project and advance the PhaseForward program and improvements on other capital infrastructure. The Operating Budget for day-to-day operations and personnel costs accounts for 19% of the total budget or $44.1 million with debt service accounting for 10% of the total budget or approximately $21 million.

The new methodology for calculating AlexRenew's base charge more accurately reflects the amount of wastewater the customer contributes to the sewer system. The public hearing was held on Saturday, May 16, 2026. No written comments were received prior to the hearing; however, comments were received and addressed at the public hearing.

There being no discussion, the Chair requested that Mr. Jinks make a motion to approve the FY2027 Operating and Capital Budget.

Motion by Mr. Jinks. Second by Dr. Wone. Passed unanimously.

The Chair requested that Mr. Jinks make a motion to approve the following resolution authorizing a change in how AlexRenew calculates the base charge and that this be reflected in the Rates, Rules, and Regulations.

Motion by Mr. Jinks. Second by Dr. Wone. Passed unanimously. The resolution is included as an attachment to these minutes.

8. New Business

   a. Update on RiverRenew Commissioning
   Mr. Payne provided an update on RiverRenew commissioning. He reported that bulkheads at Outfall 019, located at Pendleton Street, were scheduled for removal by June 26, allowing live flow into the RiverRenew system. He also noted that operational demonstrations for the tunnel and wet-weather pumps had been completed in advance of the July 1, 2026, statutory deadline.

Pavers, exterior masonry, the green roof and landscaping work are in progress at the superstructure. Members asked questions about the operations of the tunnel system, which were answered by staff.

b. Review and Approve Revisions to AlexRenew's Compensation Policy
Ms. Waters reviewed the revisions recommended by staff to the Compensation Policy. Since compensation markets can shift significantly from year to year for specialized and competitive positions as evidenced by the 2026 study results, staff is proposing adding an abbreviated compensation study in the off year between full compensation studies.

There being no questions or comments, the Chair requested a motion to approve.
Motion by Mr. Beall. Second by Ms. Hammer. Passed unanimously.

c. Presentation on AlexRenew's Flood Insurance Program
Mr. Carl recognized Ms. Orme who introduced the presentation. Ms. Sanjines reviewed the flooding scenario used for insurance purposes and its potential impacts to plant assets. In response to Mr. Hill's question about how AlexRenew would protect infrastructure during flood conditions, staff noted that sandbags would be used to protect galleries and entrances, until alternative measures are implemented. Dr. Wone asked why the 100-year flood scenario was used. Mr. Carl reported that staff used Jacobs' 100-year riverine flood analysis rather than FEMA flood maps as an interim planning and insurance measure. Mr. Barrack asked whether asset values were based on depreciated or replacement value. Mr. Carl said the values reflect installed costs reported to the Virginia Risk Sharing Association (VRSA).

Mr. Knise reviewed AlexRenew's VRSA coverage and flood-risk financing options and noted that AlexRenew's proposed flood coverage would be shared among several insurers. Mr. Jinks asked whether a larger deductible would reduce premiums. Mr. Knise reported it would not. Dr. Wone asked about the future process with VRSA in conjunction with the new coverage. Mr. Knise said AlexRenew would first file with VRSA and then seek remaining coverage through its additional flood insurance, subject to policy terms and available VRSA funds.

Dr. Wone asked about grant opportunities for flood mitigation. Ms. Hatchett said grant funding has become limited, but staff is reviewing other programs and expecting initial results within four to six months.

d. Biosolids Thermal Dryer Procurement
Mr. Chan provided an overview of the procurement process for AlexRenew's biosolids dryer that will be installed as part of the Biosolids Diversification project (Project). He reviewed the goals of the Project which include reducing the volume of AlexRenew's biosolids, diversifying the end use of biosolids, and overall supporting AlexRenew's sustainability goals. Mr. Carl reported that after this year's General Assembly session, other entities expressed an interest in the pellets as a more sustainable way to create fuel for their facilities. Due to the size of the thermal dryer, staff propose to retrofit Building C to accommodate the dryer. Procuring the dryer this early allows the manufacturer to work with the design team to ensure details are included in the new building design.

Next steps include seeking Board approval for the award. Dr. Wone asked if the CMAR and designer were part of this procurement. Mr. Carl confirmed that both entities reviewed the RFP, but that AlexRenew will hold the contract with the manufacturer.

e. RiverRenew CSO Reporting
Mr. Robertson discussed the features of the CSO Reporting dashboard. The dashboard will indicate whenever there is an overflow. The dashboard will also indicate monthly rainfall, and millions of gallons captured. The report will be updated monthly. Members of the Board provided feedback on how to make the data more readable to the public.

Monthly Report

General Assembly Update
Ms. Waters reported on the possibility of a government shutdown due to the budget.

Delinquencies and LEAP Dashboard
Mr. Robertson reported 773 accounts delinquent by more than 60 days, an increase of 24 accounts month over month. He noted that 53 of those delinquent accounts are represented by a single group managing multiple meters. Staff contacted the entity and the bill was paid within a few days. 75% of AlexRenew's total delinquent amount is represented by payment plans.

Ms. Hammer asked about the status of the online enrollment form for LEAP. Mr. Robertson reported that it continues to be in development through Dollar Energy – it requires customizing their current form. Ms. Hammer also expressed concerns that LEAP funds are not being used and asked why disconnected customers have not applied for LEAP. She suggested changes to the language emphasizing the ease of applying for LEAP. Mr. Carl requested feedback from Ms. Hammer and will review at the July board meeting,

Community Engagement
Mr. Robertson noted that AlexRenew continues to update social media posts about the RiverRenew pumping station. Mr. Hill noted the 772 visitors to the building, noting that it has been a significant increase. Mr. Robertson noted that we average about 600 to 800 visitors per month.

RiverRenew Dashboard
Nothing to report.

PhaseForward Dashboard
Mr. Chan referenced the installation of three types of sludge mixers as part of the pilot for the Biosolids Diversification project. Staff will observe the mixers and install the one which works best.

Mr. Hill noted that June 30 is Water and Wastewater Professionals Appreciation Day. Given the hard work of this team, and the upcoming ribbon cutting, he would like the Board to commemorate staff.

Adjourn: Motion by Mr. Jinks. Second by Ms. Hammer. Passed unanimously.

The meeting adjourned at 8:09 p.m.

Approved: Rebecca Hammer

Becky Hammer
Secretary-Treasurer

Attachment 1

Resolution to Adopt and Change Certain Rates, Fees, and Charges

Adopted June 16, 2026

RESOLUTION TO ADOPT AND CHANGE CERTAIN RATES, FEES, AND CHARGES

BE IT RESOLVED, that the City of Alexandria, Virginia Sanitation Authority d/b/a AlexRenew, adopts the following Rates, Rules, and Regulations schedule:

Table 1. Base charge based on meter size (Commercial, Industrial, and Other Public Agency Classes only)

Meter Size	**Current Monthly Cost** (Effective July 1, 2025)	**Proposed Monthly Cost** (Effective July 1, 2026) (1)
5/8-inch	$45.87	$48.48
3/4-inch	$45.87	$48.48
1-inch	$114.68	$121.20
1-1/2-inch	$229.35	$242.40
2-inch	$366.96	$387.84
3-inch	$688.05	$727.20
4-inch	$1,146.75	$1,212.00
6-inch	$2,293.50	$2,424.00
8-inch	$3,669.60	$3,878.40

Table 2. Charges based on usage

Charge	Unit	**Current Monthly Cost** (Effective July 1, 2025)	**Proposed Monthly Cost** (Effective July 1, 2026) (1)
Residential Base	Per unit (2)	$15.29	$14.48
Commercial, Industrial, and Other Public Agency Base	Per unit (3)	-	$14.72
Wastewater Treatment	Per 1,000 gallons	$10.77	$11.38

Notes: (1) For FY2027, commercial, other public agency, and industrial customers' base charge will be calculated using 80% of the existing base charge based on meter size and 20% of the proposed base charge based on use. (2) All residential customers represent one (1) unit. (3) Other customers' units will be determined by dividing a customer's average monthly water use, based on a rolling 12-month average, by a typical residential customer's water use. Minimum of one (1) unit.

This Resolution shall take effect July 1, 2026.

Adopted on this 16th day of June 2026.

Rebecca Hammer
Rebecca Hammer (Jul 13, 2026 14:09:18 EDT)

Rebecca Hammer
Secretary-Treasurer, AlexRenew Board of Directors

John B. Hill
John B. Hill (Jul 20, 2026 13:14:43 EDT)

John B. Hill
Chair, AlexRenew Board of Directors