

Minutes of the 932nd Meeting
AlexRenew Board of Directors
6:00 p.m., Tuesday, September 16, 2025

On Tuesday, September 16, 2025, the AlexRenew Board of Directors held its regular meeting in the Ed Semonian Board Room at 1800 Limerick Street, and broadcast via Microsoft Teams, with the following present:

Members: Mr. John Hill, Chair
Mr. James Beall, Vice Chair
Ms. Becky Hammer, Secretary-Treasurer
Mr. Mark Jinks, Member
Dr. Moussa Wone, Member

Staff: Mr. Justin Carl, General Manager/CEO
Ms. Amanda Waters, General Counsel/Deputy GM
Ms. Caitlin Feehan, Chief Administrative Officer
Mr. Lake Akinkugbe, Director of Finance
Mr. Matt Robertson, Director of Communications
Mr. Kevin Pilon, Engineering Manager
Ms. Lorna Huff, Executive Assistant to the Board and CEO

Fairfax County Representative: Mr. Shahram Mohsenin, Chief
Wastewater Planning and Monitoring Division

City Representatives: Ms. Erin Bevis-Carver, Chief
T&ES/Sanitary Infrastructure Division

Consultants: Mr. Thierry Boveri, Vice President, Raftelis
Ms. Diana Ling, Senior Consultant, Raftelis

Guest Speaker: Mr. Jonathan Rak, Chief Policy Advisor
VA Dept. of Environmental Quality (DEQ)

1. Call to Order

The Chair called the meeting to order at 6:00 p.m.

2. Staff and Guest Introductions

Mr. Carl introduced the following staff and guests:

- Mr. Jonathan Rak, Chief Policy Advisor, DEQ;
- Mr. Thierry Boveri Vice President, Raftelis;
- Ms. Diana Ling, Senior Consultant, Raftelis;
- Mr. Rick Vincent, Schnabel Engineering; and
- Mr. Antwan Holt, Information Technology Support, AlexRenew.

3. Approval of Agenda

The Chair requested that members review the agenda. There being no changes to the agenda, the Chair requested a motion to approve the agenda. Mr. Beall moved; Ms. Hammer seconded. The Board unanimously approved.

4. Public Comment Period

There being no members of the public in attendance, the Chair closed the public comment period.

5. Consent Agenda

The Chair requested that members review the Consent Agenda that contained the minutes from the July 15, 2025 meeting. There being no changes, the Chair requested a motion to approve the minutes. Mr. Beall moved, and Dr. Wone seconded. The Board unanimously approved.

6. Board Administrative Items

a. Board Calendar – Mr. Carl

Mr. Carl reviewed upcoming AlexRenew events:

AlexRenew Open House - Saturday, September 20, 2025

Pendleton Street Dedication Event – Saturday, October 18, 2025

There is additional tour space available. Staff is working to fill those vacancies.

The Chair reported that Mr. Mohsenin is retiring from Fairfax County and today is his last Board meeting. The Chair congratulated Mr. Mohsenin and thanked him for being a valued and thoughtful partner to the AlexRenew Board since December 2002.

Mr. Mohsenin thanked the Chair and reported that he has enjoyed working with the Authority and has appreciated the collaborative relationship over the years.

b. Finance and Audit Committee – November 12, 2025 – Mr. Jinks, Chair

Mr. Jinks reported that the AlexRenew audit is underway and on schedule. Mr. Carl reported that the auditors will be contacting Mr. Hill and Mr. Jinks as part of the audit process. Staff will schedule a prep meeting in advance of the Finance and Audit Committee meeting.

c. Governance Committee – October 7, 2025 – Mr. Beall, Chair

Mr. Beall reported on the upcoming prep meeting on Monday, September 22, 2025, and the regular full Committee meeting on October 7, at 5:30 p.m.

d. Board Retreat – February 20-21, 2026 – Mr. Carl

Day 1 - the half day planned at Building Momentum for governance games and CliftonStrengths exercises.

Day 2 - Saturday will include a lunch and tour of the RiverRenew system.

7. Board Continuing Education

a. Presentation on DEQ – Mr. Jonathan Rak

Mr. Rak reviewed the role of the DEQ as AlexRenew's primary regulator for its permit, biosolids, and operating programs. DEQ has also been a major funder of AlexRenew capital projects through grant and loan programs, noting that AlexRenew had received funding of approximately \$336 million over the past few years.

Members discussed DEQ initiatives on the nutrient credits and nitrogen reduction programs.

There being no additional questions, the Chair thanked Mr. Rak for his presentation.

8. Unfinished Business

a. Follow-up Presentation on Rate Structure Alternatives Analysis.

Mr. Carl introduced the next presentation, noting that it builds off previous analysis investigating rate structure alternatives and that this presentation focuses on a risk assessment of a volumetric only rate structure. Mr. Carl provided an overview of AlexRenew's risk assessment process.

Ms. Feehan and Ms. Ling gave a presentation on the impacts associated with the elimination of AlexRenew's base charge and adopting a volumetric only rate structure. Potential risks were also presented with strategies for mitigation including changes to current financial policies and institution of a rate stability fund.

Board members discussed the approaches presented, residual risk after mitigation and establishment of a rate stability fund. Members commended staff for their work and requested analysis on the pros of adopting a volumetric only rate structure. The Chair requested members be ready to vote on an alternative rate structure by the October or November meeting.

b. Review and Approval of Updates to Payment Assistance Program Policy

Mr. Carl reported that at the last Board meeting, Ms. Waters noted that edits clarifying certain definitions for system revenue and discretionary revenue in Section IV of the Payment Assistance Program Policy should be addressed prior to Board adoption. Members discussed the changes in the revised Policy and were ready to adopt

There being no further discussion, the Chair requested a motion to approve the updates to the Payment Assistance Program Policy. Ms. Hammer moved and Mr. Jinks seconded. The Board unanimously approved.

9. New Business

a. Review and approval of GMP Amendment No. 3 to Contract 24-001 for Biosolids Diversification Project

Mr. Pilog reviewed Amendment No. 3 to the CMAR Contract No. 24-001 with PC Construction for the Biosolids Diversification project, reporting on current progress. He reported that the price of Amendment No. 3 was higher than the engineer's original estimate. The difference is due to higher bids of digester cleaning related to the current market and the purchase of temporary electrical transformers to support the schedule. Members asked questions about AlexRenew and contractor's risk regarding tariffs and equipment pricing. Mr. Carl reported that staff uses contingencies, and certain costs are the responsibility of the contractor.

There being no further discussion, the Chair requested a motion to approve Amendment No. 3 for Biosolids Diversification project. Mr. Jinks moved and Mr. Beall seconded. The Board unanimously approved.

Be It Resolved That: The Board has authorized the CEO to execute Amendment No. 3 to Contract 24-001 for the Biosolids Diversification Project in the amount of \$55,921,094 which includes the CEO's delegated change order authority.

10. Monthly Outcomes Update

Mr. Carl thanked the Board for their feedback on the Memorandum of Understanding (MOU) between AlexRenew and the City for legal services to pursue collection activities on former inactive customers with outstanding balances.

The 2026 General Assembly Legislative Session begins on January 14, 2026.

Delinquencies and LEAP Dashboard

Mr. Robertson reviewed fluctuations in the number of delinquent customers and a slight increase in arrearages attributed to the opening and closing of accounts coinciding with the beginning of the school year. He noted that all the customers owed \$100 or less.

Mr. Robertson reviewed delinquent customers by category. The categories include customers owing under \$100 or less, customers enrolled in payment plans, and customers over 60 days past due, and owing over \$100 not on a payment plan.

Mr. Robertson reported that AlexRenew has collected over \$1 million from payment plans.

The Chair asked about the percentage of active payment plans would be recovered. Mr. Robertson reported of an 82% completion rate with payment plans.

PhaseForward Dashboard.

Mr. Carl reported on ongoing progress.

RiverRenew Dashboard

Mr. Carl reported on ongoing progress.

There being no additional business, the Chair requested a motion to adjourn. Mr. Beall moved, and Ms. Hammer seconded. The Board unanimously approved.

Time: 8:38 p.m.

Approved:


Becky Hammer, Secretary-Treasurer